

## Academic Senate Council

January 23, 2017

### Minutes

Present: Bercher, Boyle, Compadre, Huitt, Lefler, MacMillan-Crow, McCain, Matthews, Phelps, Smith-Olinde, Voth

Absent: Ferguson, James, Post, Renard, Rosenbaum, Wei, Whited

Guests: Stephanie Gardner, Howard Hendrickson, Eric Johnson, Daniel Rahn, Xiaofei Wang

1. Approve November minutes—on a voice vote, minutes were approved as presented
2. Chair's report
  - a. Issue in Biomed II
    - i. Some freezers with samples, etc., in MBII experienced electrical failure; the Provost was quick to determine the cause and got the Senate in touch with the appropriate groups on campus, Campus Operations. The incident is under review; freezers are now being monitored and will be tested on 1-24-17
    - ii. All equipment to be used in any building on campus must be reviewed by Campus Operations before being plugged in; part of problem with BMII was that circuits were overloaded
    - iii. Every space on campus must be overseen and someone must let Campus Operations know when things occur out of the ordinary
    - iv. Chancellor: I thought UAMS had this but we don't; building managers should be walking the halls
    - v. Report forthcoming on all buildings surveyed for electrical issues
    - vi. Emergency power triggered when a whole building loses power, not when a circuit is tripped within a building
    - vii. Need a process, will get there
  - b. Chancellor's Search – Voth has no info but the process is moving along; information will be coming out soon; the search committee has a plan to keep UAMS aware of process; Voth and Rosenbaum both on committee
    - i. The Provost reported Dr. Shorey said: search firm has been hired; a website will be used to communicate with campus
    - ii. Chancellor: FOIA a big deal, so names held until later in the process so names not floated early
    - iii. Monticello: 12 pulled out of search after names publicized; ASU: 18 names published
3. Provost report on AIM
  - a. Worth the time to read; many in the Senate will have the opportunity to interview possible chancellors
  - b. Site visitors both have long careers in academic medicine; "superb", "exemplar" used throughout
  - c. Chancellor and Provost have been asked to speak to this topic nationally even before our response and plan are drafted
  - d. Areas reviewed include: Mission, Internal Accountability, External Accountability, Interprofessional Education, Knowledge Generation
    - i. Changes at UAMS in the last couple of years were highlighted
    - ii. Expense-based budgeting, b/c have hospital and university under one budget; diff from other academic health centers; can concentrate on what's important to admin;
      1. Bioinformatics
      2. Reduce expenses (e.g., printers, registrars) to feed those resources back into mission
    - iii. Good start but each initiative needs another 3-4 years to come to fruition
  - e. Continued good leadership and chancellor important; Chancellor said: Board and President have endorsed every step of change at UAMS; believes juncture here made the initial changes, need to work and refine the plan ; many folks who look for this kind of job what is personal legacy, so character "fit" is

important; we are into transparency and team, business, academics, patient care, research; would we interview anyone who doesn't believe in expense-based budgeting...

- f. Last 2 pages are strengths, opportunities, challenges; Hendrickson: that's the crux: chairs and deans, how can I structure my budget to allow them to take advantage of something good; Chancellor: deans working with provost more flexibility; Provost: shouldn't avoid opportunities because of fear that the money won't come back. We are in this together
- g. Opportunities: IPE highlighted throughout report; will take 4-5 years to see students through curriculum; complimentary that grad students involved; statewide partnerships; value of UAMS to state—will need to be directed about that to all areas; ICE: should be able to use that data to improve own system, processes and outcomes; overall focus to improve population health
- h. Transferring \$35 Million from clinic to academics for infrastructure; be focus on saving in clinic to spread the wealth; barrier: want to partner so avoid infrastructure costs; patient care \$ at point of collection become a state \$, restricted by all state guidelines; looking for more flexibility, not a separate enterprise, to allow us to do things without ledge oversight at every step; many states have spun off medical centers, but we don't want to do that; how do we know you won't contract back for \$2 Million a year?
- i. Story related about unsuccessful grant to have cancer coordinator for state with GREAT buy-in from many institutions in state—how does UAMS capture and use that information? Provost: we need to write an action plan with external and internal accountability: tell public and within UAMS what's happening...this is one we could work on
- j. Voth: how best assemble examples for action plan? Provost will talk with Larry Cornett and systematize bottom up; Chancellor: is this important for strategic plan for UAMS, maybe we want to invest in it even without extramural funding; the internal plan for sharing needs to be developed; Boysen: maybe admin put together issues that are important for them to know about; Mac-Crow: not everyone on campus works in the strategic places, speak to that; Provost: OSPAN developed to help all researchers; MacMillan-Crow: those of us who do not do work in the highlighted areas feel looked over
- k. Chancellor: transparency is key
- l. Provost: current priorities reflect those of the Deans of each college
- m. Chancellor: we know what national funding priorities are; our job is to determine how can we make the playing field uneven in our favor

4. Committee reports—None orally given due to time constraints. The following were submitted to Chairman Voth:

- A. Faculty Affairs – Cesar Compadre
- B. Research – Lee Ann MacMillan-Crow
- C. Communications – Grover Miller
- D. Administrative Council – Gunnar Boysen
- E. HOD meeting – Laura Smith-Olinde

5. New Business

- A. Spring full Senate meeting—Monday, March 27<sup>th</sup>, 2:00 PM; President Bobbitt of the Univ. of Arkansas System will speak to faculty about the Chancellor search; food will be available and Chair-Elect Lefler will become the Chairman of the Academic Senate
- B. Chair-elect nominations—2-3 nominations needed; think about qualities, etc. Voth will share what he's done with anyone
- C. Member-at-large nominations—have 2 new positions from new constitution; think about who would be good  
Elections have to occur before full senate meeting  
Lefler: council members should think about participating  
Voth: rotate colleges, good but doesn't have to be

6. Adjourned at 11:55 am